CONFLICTS OF INTEREST

Conflicts of Interest

A description of any relationship or affiliation of the Applicant, the Operator or any of their respective Affiliates that currently exists or existed in the past 5 years with any member, employee, consultant or agent of the Board or the Commission that is a conflict of interest or may be perceived as a conflict of interest during the RFA process. Further, if any such conflict should arise during the term of the RFA process, the Applicant shall notify the Board separately, in writing (and electronically), of such conflict.

To the best of the Applicant's knowledge, after conducting an investigation, no relationship or affiliation exists or existed over the past five (5) years with any member, employee, consultant, or agent of the Gaming Facility Location Board ("GFLB") or the Gaming Commission ("Commission") that is a conflict of interest or may be perceived as a conflict of interest during the RFA Process, except as identified below:

Applicant / Members of Applicant

Name	Contact(s) at GFLB or Commission	Description of Relationship(s)
Linda Doyle, Saratoga Hotel Casino	– John Lee (On-site Gaming Agent at Saratoga Casino Hotel, the Commission) – Jenny Garcia (On-site Gaming Agent at Saratoga Casino Hotel, the Commission) – Jim Googas (Deputy Director, Division of Gaming, the Commission) – Stephen Houst (Registrant Licensing, the Commission)	Professional relationships with each of the aforementioned in connection with responsibilities at Saratoga Casino Hotel.
Samuel Gerrity, Saratoga Casino Hotel	– John Lee (On-site Gaming Agent at Saratoga Casino Hotel, Gaming Commission) – Jenny Garcia (On-site Gaming Agent at Saratoga Casino Hotel, Gaming Commission)	Professional relationships with each of the aforementioned in connection with responsibilities at Saratoga Casino Hotel.
George Carlson, Saratoga Hotel Casino	– Robert Williams (Executive Director, Gaming Commission) – Brad Maione (Director of Communications, Gaming Commission) – Kristen Buckley (Secretary, Gaming Commission)	Professional relationships with each of the aforementioned in connection with responsibilities at Saratoga Casino Hotel.
Alex Tucker, Saratoga Hotel Casino	– John Lee (On-site Gaming Agent at Saratoga Casino Hotel, Gaming Commission) – Jenny Garcia (On-site Gaming Agent at Saratoga Casino Hotel, Gaming Commission) – Jim Googas (Deputy Director, Division of Gaming, Gaming Commission) – Tom Anapolis (Director, Division of Gaming, Gaming Commission)	Professional relationships with each of the aforementioned in connection with responsibilities at Saratoga Casino Hotel.
Amy Brannigan, Saratoga Hotel Casino	– John Lee (On-site Gaming Agent at Saratoga Casino Hotel, the Commission) – Jenny Garcia (On-site Gaming Agent at Saratoga Casino Hotel, Gaming Commission) – Jim Googas (Deputy Director, Division of Gaming, the Commission) – Brad Maione (Director of Communication, the Commission) – Carolyn Hapeman (Director of Corporate Social Responsibility/Responsible Gaming, the Commission) – June Bonilla (Marketing Specialist, the Commission, Division of the Lottery) – John Collins (Marketing Specialist, the Commission, Division of the Lottery) – Tom Anapolis (Director, Division of Gaming, the Commission) – Robert Williams (Executive Director, Division of Gaming, the Commission)	Professional relationships with each of the aforementioned in connection with responsibilities at Saratoga Casino Hotel.

Affiliates / Vendors of Applicant

Name	Contact(s) at GFLB or Commission	Description of Relationship(s)
Michael DeLoach, Red Horse Strategies	Vicki Been, GFLB Chair	Michael and Vicki are former colleagues and friends. Michael and Vicki have exchanged emails in the recent past that are unrelated to the casino application process.
Doug Forand, Red Horse Strategies	Jerry Skurnik, Gaming Commissioner	Doug's company, Red Horse Strategy, has engaged a company that Jerry is a partner of, Engage Voters US, for professional services.
Richard Burstein, Whiteman Osterman & Hanna LLP	Corresponds with employees of the Commission in furtherance of representation of Saratoga Casino Holdings LLC, a licensed video lottery gaming agent.	Professional contacts in furtherance of representation of licensed video lottery gaming agent.
Steven M. Cohen	– Quenia Abreu, former GFLB member – Sylvia B. Hamer, Gaming Commissioner – Marissa Shorenstein, Gaming Commissioner	Professional relationships exist based on past government service.
Domenic Recchia	John A. Crotty, Gaming Commissioner	Personal friendship.
Scott Cantone, Bender Cantone	Jerry Skurnik, Gaming Commissioner	Business relationship. Jerry Skurnik is a vendor in the industry in which Scott operates and has discussed election business issues with him and his firm on behalf of ourselves, our clients, and potential clients. Scott has also referred clients and candidates for office to him and his firm that Scott believed could help with his services.
Bruce Bender, Bender Cantone	Jerry Skurnik, Gaming Commissioner	Business relationship and personal friendship. As outlined below, Mr. Bender assumed a limited role in light of this personal friendship.
Jeanine Ramriez	John A. Crotty, Gaming Commissioner	Serves on the same board of directors for The Chef King Phojanakong Foundation Corp., a New York not-for-profit corporation.
Daniel Kaplan, FXCollaborative	Vicki Been, GFLB Chair	Personal friendship. Attended a book signing event at Vicki's residence on April 29, 2025.

If the Applicant identifies a conflict of interest or perceived conflict of interest, the Applicant shall disclose the conflict and the steps the Applicant will take to resolve such conflict.

Bruce Bender, a vendor for the Applicant, was invited to and attended a social gathering with a longtime friend. Unbeknownst to Mr. Bender, Jerry Skurnik was also invited to the gathering. Mr. Skurnik engaged Mr. Bender in a discussion about public information related to the RFA with Mr. Skurnik's understanding that Mr. Bender was assisting with The Coney's Application. Upon learning of this conversation, the Applicant notified the Gaming Commission by letter and email dated March 15, 2024, and removed Mr. Bender from the project. When the new schedule to the RFA was issued, Mr. Bender was re-engaged after August 2024. Prior to Mr. Bender's re-engagement, he was advised of the need to be a back-office resource to his partner and reminded of the need to avoid conversations with members of the GFLB and the Commission.